# International Collaborative Leadership Institute



By Robert Porter Lynch<sup>1</sup> March 7, 2022 ©

## The Most United Response since the Second World War

The free nations of the world have shown the most unified response to Russia's invasion of the Ukraine since the Allies defeated the Axis powers over 75 years ago.

There are some very unique things that have happened since the invasion:

• The Coalition came together in lightning time, whereas it took years for countries to unite against Hitler and Hirohito.

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- Businesses joined nations with little regard to the impact on shareholders or stock share prices on the trading exchanges.
- Even neutral countries, like Sweden and Switzerland joined in.

These tell us that moral outrage still holds force in the human spirit, contrary to what we seemed to have observed – that ethics and morality have waned in the western world.

Moreover, this is evidence of an underlying "collaborative shift" that has been overshadowed by much of the political divisiveness, distrust, and discord over the last five years in both Europe and the United States.

## **Impact of Collaborative Strategies in the Opening Days**

What was surprising to most of the world was how fast a Collaborative Strategy was conceived and deployed internationally.

*Collaborative Strategy #1: The Escalation of Sanctions* — this was rapid and pervasive.

However, we must understand, the sanctions are an effective medium and long-term strategy; in the short term they will have little impact on Putin's war machine. While we must be relentless in keeping up the pressure, the bloodshed on the battlefield will continue.

**Collaborative Strategy #2:** *Arming the Ukrainians* — the people of Ukraine have COURAGE, more than most ever expected. We must never let them run out of weapons. The continued of armament of the Freedom Fighters is essential to keep their spirits from collapsing before the psychological warfare of constant bombardment designed to put fear and uncertainty in the hearts and minds of Ukrainian soldiers and civilians.

#### We Must Do Far More

As a former military combat officer and ardent student of history, whose field is strategic alliances, and who has studied military strategy for years, I will say unequivocally:

#### Our current strategy is ineffective destined to prolong the agony and pain and make the world less secure.

#### This Crisis is Destined to get much Worse, not better.

Certainly, we will win in the long run, but at a terrible price in the short run.

That said, an all-out war with Putin, or even a No-Fly Zone is destined to be a lose-lose strategy as well.

Sadly, we have failed to think out flexible strategic options that would limit our short-term losses. Certainly, we must *Keep Escalating the Sanctions*.

What are creative alternatives?

## **Three Point Military Strategy:**

1. *Limit the Battlefield* — Don't let the Russians take hold of the whole country.

Under no circumstances can we allow the Russians to take all of Ukraine.

We must concentrate Ukrainian Freedom Fighters in the Battle Zone into the Eastern Ukraine

2. Unite the World on a "Neutralization Strategy" — mobilize all the "Paper Tiger" condemnations into a powerful "Containment Alliance."

It's wonderful that everyone has now made a condemnation announcement pronouncing Putin as the reincarnation of Hitler.

While we all feel good about our moral supremacy, this has zero impact on Putin. He has no conscience, and thus his brain does not recognize these extraneous signals from our hearts and minds.

Putin only recognizes POWER, not words. (see section below: Inside Putin's Mind)

We must create an *Alliance of Peaceful Nations* that are willing to lend their forces to preserve what's left of the Ukraine.

Canada would be the ideal leader, backed by Sweden and Switzerland — countries that never start wars.

This Alliance must be supported and championed by the European Union and the United States, optimally established and authorized by a United Nations Coalition.

A **Neutralization Zone** must be established that should be composed of **three geographical sections**:

- First: The Western Third of Ukraine must be created as a *"UN Protectorate" Buffer Zone* which is armed but will only fire when fired upon.
  - This is different from a No-Fly Zone, where we attack the enemy.
  - Any Russian ground forces in this Protectorate will be escorted out of the area via "retreat corridor" open for a

24-hour window. If they don't leave their positions, they will be surrounded, asked to surrender, and only attacked if they try to fight their way out.

- The rationale for the Protection Zone is to prevent additional bloodshed, diminish the horrific Refugee Crisis, and to prevent further War Crimes.
- Second, the Middle of the Ukraine be declared a *DeMilitarized Zone* where no combatant forces may operate.
  - This requires ALL military be removed from this area.
  - Enforcing a DMZ is difficult, as we learned in Vietnam (I was there). However difficult, the Protectorate Army of the Alliance of Peaceful Nations will be charged for this area.
  - This could be a No-Fly Zone enforced by neutral countries, not members of NATO. This No-Fly Zone only covers the DMZ, not the remaining combat area of the Eastern Ukraine.
- Third, we must protect Moldova from being occupied by Russian Forces. Moldova is harboring large numbers of Ukrainian refugees. It is strategically located adjacent to Odessa. It is on Putin's radar for occupation.
  - This would be the responsibility of the Alliance of Peaceful Nations Protectorate Forces. It is essential to prevent Russian Forces from taking this vulnerable country.
- A *Resupply Corridor* must be established to keep the Ukrainian Freedom Fighters resupplied with arms.
  - This would probably be through Romania or Moldova, as most of the Polish, Hungarian, and Slovakian borders will be sealed off as part of the Protection Buffer Zones.

**Lastly**, we must make the *Rules of Engagement* clear and non-threatening to Putin, so that he will see this as an **Exercise of Power**, but **Not of War**.

 This must be directly coupled to a companion *Declaration of Peaceful Intent* that clarifies mission, vision, purpose, and outcomes so that there is no ambiguity on either side.

### **Inside Putin's Mind**

Understanding Putin is no easy task. His mind operates on a totally different "frequency" than normal people.

To understand him, you must enter the "heart of darkness" which is both unpleasant and alien territory.

During this crisis, I've answered a number of questions on Quora about Putin. Here is a synopsis of those answers:

# What does Russian President Vladimir Putin really want? Will he get it?

Putin, psychologically, is a Psychopath, Narcissist, and Machiavellian (all three combined)

Thus Putin wants three things:

- 1. Power
- 2. Control
- 3. Glory

Anything Putin says to the contrary is a deceit to cover his three motives

He has no conscience. People are just pawns on his chessboard. The lives of Ukrainian people or Russian soldiers are just numbers, and no more. Sacrifice of lives is the cost of winning at all costs. These are the same qualities as Hitler. Putin will fight to the end, just like Hitler.

#### Isn't Putin's Scheme Falling him already?

Putin believes he is better, smarter, more powerful, and a better schemer than anything the opposition can throw at him.

He believes, with the proper application of psychological warfare and military might, plus a better scheme, he will win the game.

There has been nothing the west had done to make him think he is failing.

Until we carve out Western Ukraine as a De-Confliction Zone as a "Protectorate" to prevent human carnage and more war crimes, Putin will continue what we consider "recklessness" war crimes, but he considers "strategic application of power."

#### Has Putin and Russia crossed a point of no return?

At this point, the answer is No he hasn't passed the point of no return, but that could change any moment either way.

Here's the difficulty: Putin, in addition to being a Psychopath, is also a Narcissist and Machiavellian. He believes he's smarter than anyone, no one can be trusted (therefore he must lie and deceive) and his plan is bound to succeed. If it fails, he will opt to use more brute force, and the tide will turn in his favor.



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Because he lacks a soul/conscience, he has no understanding of the courage and spirit of the Ukrainians — he believes his own lies and thinks more propaganda will change people's minds. He carefully studied Hitler's Propaganda Machine and thinks that the scientific application of FUDD —Fear, Uncertainty, Doubt, and Distrust — will wear down the resistance of the Ukrainians and they will bend to his will.

He underestimated the Ukrainians, NATO, and all of the free world. Can he accept the fact that he miscalculated? Improbable. Just try harder to overpower the enemy, and they will back off instead of risking a nuclear war.

Getting him to turn back and withdraw from Ukraine requires a combined effort of NATO force (carefully applied as to not provoke a harsh response), persuasion (applied from within his inner circle — Politburo and Oligarchs), and a way out where he can still declare victory.

At this stage, the path to return to a world order probably means declaring a DeConflictive Zone in Western Ukraine as a humanitarian safe haven, supplying the Ukrainian Freedom Fighters, and withdrawal of Russian Forces back to their positions before the Invasion (with Russian retaining the Donbass and Crimea) in exchange for a loosening of the financial sanctions.

Is this possible? Yes!

Is it probable? Only if Putin believes he will be hurt more if he continues, and if the Russian Power Elite twists his arm very hard. This is the only way to deal with a sick bully.

# Why is Putin putting the nuclear forces on alert? Is it just to pressure others? Has he just completely lost it?

Putin is not cray, He just wants us to think he's crazy, unpredictable, and reckless. – Clarification: He is predictable, we must counter him from his frame of reference, not ours. Chess player Gary Kasparov said that Putin doesn't play the situation on the chess board, he plays the opponent.

Making NATO think he's crazy limits the range of options Putin's opponents can exercise.

#### What is Vladimir Putin's biggest regret?

His biggest regret is unfolding before his eyes — the decision to invade the Ukraine. Finally, the Law of Unintended Consequences caught him stark naked.

Putin wanted a legacy that equaled Peter or Catherine the Great.

Instead, he's going down as a total knucklehead making one of the worst miscalculations in history, comparable to Hitler's decision to invade Russian in 1941. He will be tattooed as a war criminal, a loser, and the one who singlehandedly destroyed every increment of progress built in the Russian economy in the last two decades.

Unfortunately, he doesn't realize this yet, so he will bludgeon onward for another couple of weeks, sowing destruction and evil, while Russians lose faith in him.

Ultimately, he is the worst of losers — everyone loses in his game. But his Narcissism, like Trump's, will keep him hanging on for a long time after he gets his wings clipped. He will create a hallucinogenic image of reality and blame everyone but himself for the mess he created. Some key military officers might get the firing squad before Putin's power is removed.

#### Does Vladimir Putin have something mentally wrong with him?

>>Who is this man?

>>What is he thinking?

>>How could he order mass destruction?

The world is aghast at Putin's actions invading a peaceful country like Ukraine.

What is abhorrent to us is perfectly normal for this cold-blooded killer. When we understand his mind, evil makes sense – and it's pretty gruesome.

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To understand Putin, we must understand he has very Predatory qualities known as the "DARK TRIAD" – it's a bona-fide field of psychiatric study – referring to:

1) Machiavellians – master manipulators with little sense of conscience

• We have known for years that Putin was a Master Machiavellian – cold, calculating, willing to exert power for any reason that would give him an advantage. He is a master of deceit, using cunning and guile to conceal his real motives. You could never trust his words, using language such as "peace-keeping" to disguise his evil motives.

2) Narcissists – self-centered egomaniacs who act only in their self interest

 his recent declaration of a rationale for overtaking Ukraine revealed two more dimensions of bestial darkness. When he said he wanted to take back all the land of the former Soviet Empire, he showed his formerly hidden Narcissistic side, trying to build an ego-centric, self-aggrandizing legacy for himself.

3) **Psychopaths** – cold blooded beasts who have no conscience.

• When he risked the well-being of all Russian and Ukrainian citizens, both soldiers and civilians, he revealed his Psychopathic side – willing to engage in cold-blooded mass killings to achieve his evil intentions.

When a leader has all three of these qualities, they are super-dangerous Predators — Evil incarnate.

To learn more about these dark monsters and what to do about them, please see my Strategic Alert: Beware the Authoritarian Dark Triad http://www.iclinstitute.com/Beware\_the\_Beast\_--\_\_\_Authoritarian\_Dark\_Triad\_V1.11.pdf

Dictators like Hitler, Idi Amin, Mao Tse Tung, Pol Pot, and numerous others were DARK TRIAD. During the 20th century they triggered wars and genocides resulting in over 165 million deaths globally.

#### Where will Vladimir Putin stop?

As a Predator, Putin will try to get away with everything he can devour. Thus, he will try to take all of the Ukraine.

- If it is too costly because the Ukrainians fight back ferociously, he will try a smaller chunk maybe the Eastern half of the Ukraine.
- If the shark gets bitten very badly, taking too many losses in early fighting he will withdraw to a place where he is sure to win. This means he will be satisfied with the Donbas region, then declare victory, stating he was only covering his flanks to ensure he conquered the "Russian Provinces" on Ukraine's Eastern Border.

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However, his recent declaration of a rationale for overtaking Ukraine revealed two more dimensions of bestial darkness. When he said he wanted to take back all the land of the former Soviet Empire, he showed his formerly hidden Narcissistic side, trying to build an ego-centric, self-aggrandizing legacy for himself.

And when he risked the well-being of all Russian and Ukrainian citizens, both soldiers and civilians, he revealed his Psychopathic side – willing to engage in cold-blooded mass killings to achieve his evil intentions.

Together, we must all stand strong, be courageous, call out predatory leaders for what they are, and use every ethical means in our power to remove them from positions of authority. This is what the Collaborative Shift is all about.

#### Does Vladimir Putin have characteristic borderline personality disorder?

No, not at all. My ex-wife had Borderline Personality Disorder, so I have personal experience. According to the Diagnostic Statistical Manual (DSM) of Mental Disorders, there must be "longstanding evidence of 'a pervasive pattern of instability of interpersonal relationships, self-image, and affects, and marked impulsivity' as evidenced by symptoms (5 or more) such as frantic efforts to avoid abandonment, identity disturbance, difficulties with anger, and intense and unstable interpersonal relationships. In the DSM-5, BPD will be diagnosed if there is evidence of self and interpersonal dysfunction as well as elevated scores on the following traits: rapid, often exaggerated changes in mood, where strong emotions or feelings (uncontrollable laughing or crying, or heightened irritability or temper) occur, anxiousness, separation insecurity, depressivity, impulsivity, risk taking, and hostility."

No one with Borderline Personality Disorder could ever rise to a position of power and hold their grip on reality.

Borderlines are often suicidal, suffering from hallucinations, and so volatile as to be impossible to live with. No one would ever follow them, so they can't lead. They are destructive and often suffer from dysphoria — a gloom far darker than ordinary depression.

While he may suffer from paranoia, it didn't come from BPD. His paranoia is likely attached to his inability to trust anyone because of his Psychopathy — a fear of anything that looks like a powerful threat to his existence.

#### If Vladimir Putin is overthrown, what kind of government could take his place? Could it be communism?

It would be very difficult to institute the form of Communism advocated by Marx and Lenin for several reasons:

- 1. Russians have had 30 years of owning property. They don't want to give up their property, whether it be a house, car, farm, or small business to be chained to communal ownership. Communism failed because it forced people to do something that deprived them of self-initiative.
- 2. However, neither would they power elites want to give up control. They make too much money as oligarchs.

This leaves the Russians with the third option: a Fascist Socialism, where some large entities are controlled by the state, and smaller businesses controlled locally. It will remain a police state.

The question of Putin's longevity as dictator is coming under deep scrutiny with the Ukraine fiasco. The people don't trust him, and neither do the oligarchs.

As the Russian economy is dragged into a deep Depression as a result of being isolated by sanctions, the power elite will either remove him, or force him to be constrained by the Russian Politburo, which is the highest policy making authority in the Communist Party (they really aren't Communists in the strict sense of the term)

The Politburo cannot possibly see that the attempted acquisition of Ukraine as a smart move. My guess is that within a month they will rein in Putin, and he could be gone by the end of the year. But the Donbas region will stay under Russian control.

His replacement will be cold, calculating, and cunning, but not a megalomaniac like Putin. His replacement will be charming, duplicitous, and superficially more empathetic to the Russian people.

Keep a careful eye on the NATO Special Response team, which will go into action about Feb 28 or Mar 1. That will determine much of the immediate future. Putin may threaten Nukes, but the saner minds in the Politburo will know this bluff has limited value. Putin wants us to think he's gone crazy — maybe he has, but I don't think he's in total control of the decision-making apparatus.

#### Why does Putin dislike NATO?

Putin has one overarching goal: reclaim Eastern Europe for his vision of a Russian Empire.

NATO is his biggest obstacle, and democracy undermines his need to control. He sees democracies as too fickle to run an empire; only authoritarian régimes can be stable.

While we may not like his perspective, it is his reality. As a Predator, anything that blocks his desire for unbridled acquisition can only be an enemy.

#### Why is Putin not deterred by sanctions threats?

Putin cares little about the sanctions unless they prohibit him from his key objective: the exercise of POWER. This is his primary personality trait. To him, Power means an empire and the acquisition of territory. He is obsessed with his legacy. He believes reclaiming the lands lost in the collapse of the Soviet Union would make him famous in Russian history.

In the case of Ukraine, since he already deployed his armies, he would look foolish to withdraw the troops without a victory, which would destroy his Narcissistic Self Image.

Putin is a Machiavellian who consumed with plots and schemes. He believes he has out-schemed his opponents (he thinks he is smarter than everyone).

Putin is also psychopathic with no conscience and thus no real regard for human suffering. Dead bodies and refugees mean nothing to him,

For these reasons, sanctions have little effect.

In the end, the forces in Ukraine will take back their country, however painful. Also, the Russian people are smart enough to know that Putin has lied to them about Ukraine. This could be his undoing.

Prediction: Putin will be out of power by year's end.

#### Does Russia now want to 'rule' the world?

#### No, not quite.

Remember the difference between the old Soviet Union (that wanted all of Europe and beyond,) compared to today's Russia, where Putin wants to reclaim all the territory lost after 1989.

Putin is also quite different from his predecessors, He is truly evil — a Machiavellian, Narcissist, and Psychopath. He has no conscience.

When we make verbal appeals and condemnations, these are no more than feel-good mental masturbations.

Putin understands only one thing — be clear about this — POWER.

Words are meaningless to him. The only way to stop him is to create a threat to his very existence.

As a former military officer, I offer this strategic advice:

Immediately, we must establish an **Alliance of Peaceful Nations** that takes concrete, hardnosed ACTION to establish a **DeConfliction Safety Zone** In Western Ukraine, The purpose is to prevent the expansion of the human crisis and prevent further war crimes. We must take control of the Western Ukraine NOW. We must establish this Zone as a Defensive Region, where we will only shoot when fired upon. From this Zone we can resupply the Ukrainian forces.

Putin will recognize will-power and fire power when concentrated, aligned, and clear that it is an *existential threat*.

I'm a strong advocate of Negotiations, but this will only work when we hold an olive branch in one hand and arrows in the other, wielded by an eagle.

# What is the most likely outcome for Vladimir Zelensky, if Putin takes over Ukraine and captures the Ukrainian President?

Death would make him a Martyr. Putin's Narcissism would rule this out.

More likely, Zelensky will be convicted of War Crimes in a Russian Court, with a life sentence in a Siberian prison, where he will die, but we won't learn of his demise for decades.

#### Can Putin still save Russia's economy after the sanctions?

No, Putin has killed the Russian economy as his people have known it for the last two decades.

That said, the Russians will not starve — the land is filled with farms and many other resources.

Russia has a back-door to keep its economy marginally functional. We can count on the Chinese to make lots of money buying things globally and funneling them into Russia.

Russia will not be well positioned to pay China, so Chinese Banks will loan the money to Russia. That's a whole other issue that has lots of complexity attached. China will get a lot of bargain basement prices when it turns loans into acquisitions. China may own a lot more of Russia than Putin bargained for.

# What is the difference between a "Russian Czarist policy" and "Russia as a superpower policy" narratives? Do you agree with some analysts that Putin is driven by the Czarist narrative?

While there are certainly similarities between the Czarist control of Russian serfs that triggered the Bolshevik Revolution, this would not be a model for Putin's Russia. Putin relies on the people being behind him. He needs the economy to be strong. The Czars did not hold these values.

On the other side of the coin, Putin resembles the Czars in the concentration of power in the hands of a few and the abhorrence of a democracy.

The problem in comparing Putin to an era that ended over 100 years ago is that we tend to pigeon-hole our understanding of Putin, and not see him for what he really is.

Some have also compared Putin to Rasputin. That's a more fascinating comparison.

It's more likely that Putin, when he used a role model, selected Stalin.

# Is it likely that Putin's banning of Facebook and Twitter is likely to have the opposite effect of actually creating more unrest, and why or why not?

Think like Putin to understand this answer.

Probably less than 5% of the Russian population is on Social Media. Not enough to make a difference.

In the urban centers, perhaps this is 15–20%, again not enough to start a revolution.

Putin will tell the Russian people that Facebook & Twitter are just voices of evil and he had to shut them down for promulgating "Fake News."

Putin controls the state propaganda machine — all other opposing cable news outlets are shut down. People can only hear what he wants them to hear.

He is ready to impose martial which will squash any dissent.

Putin knows you must control the mind, the spirit, and the wallets to keep control of a country. He will control the mind, quell the spirit, but the economic depression descending on the Russian people he cannot control.

