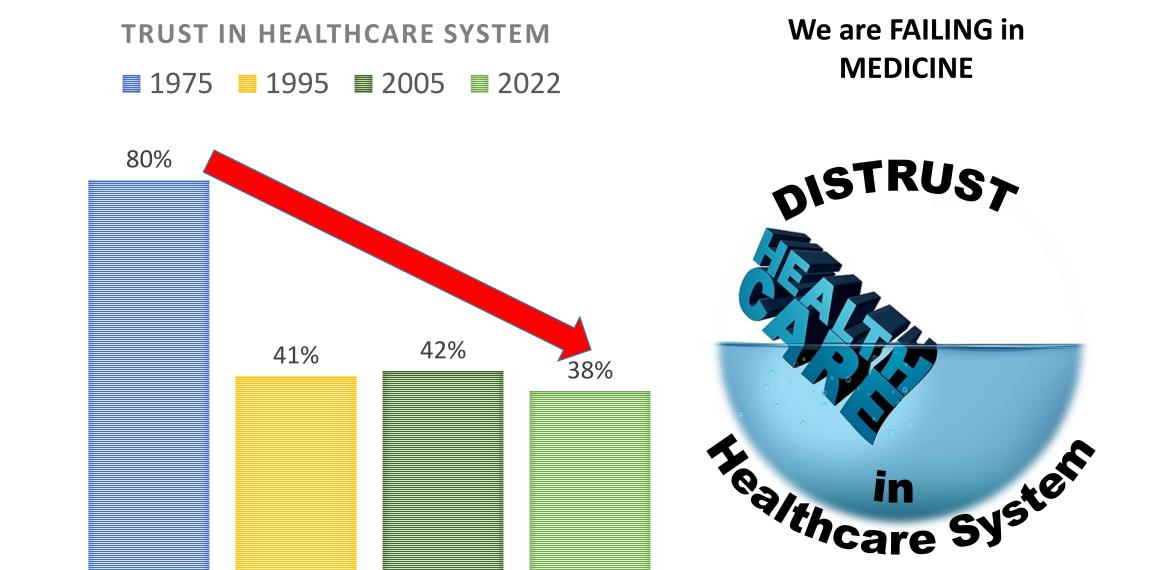
Part 1: The Trust Deficit





TRUST IN GOVERNMENT





Trust in Healthcare System

1995

1975

90%

80%

70%

60%

50%

40%

30%

20%

10%

0%

Source: Gallup Poll; Trust in Institutions 1975-2022

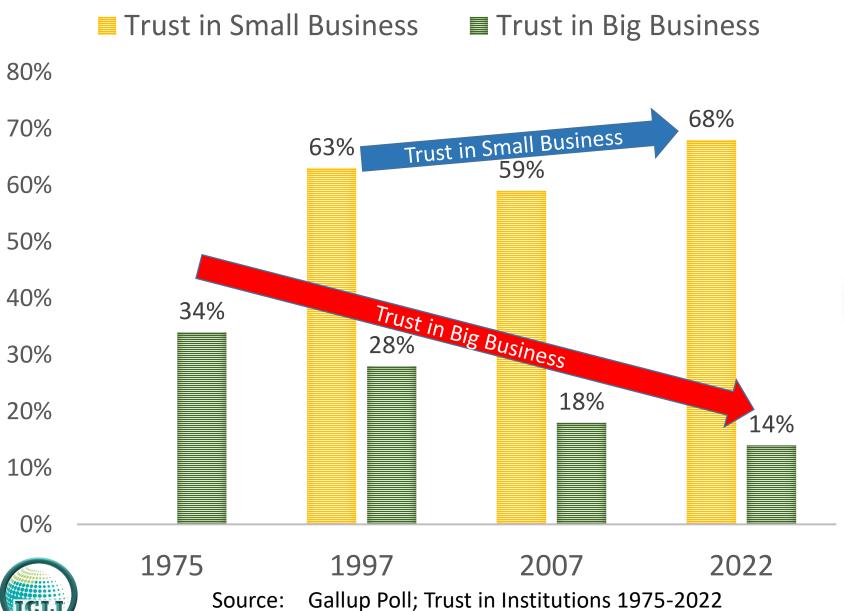
2005





2022

TRUST IN BUSINESS



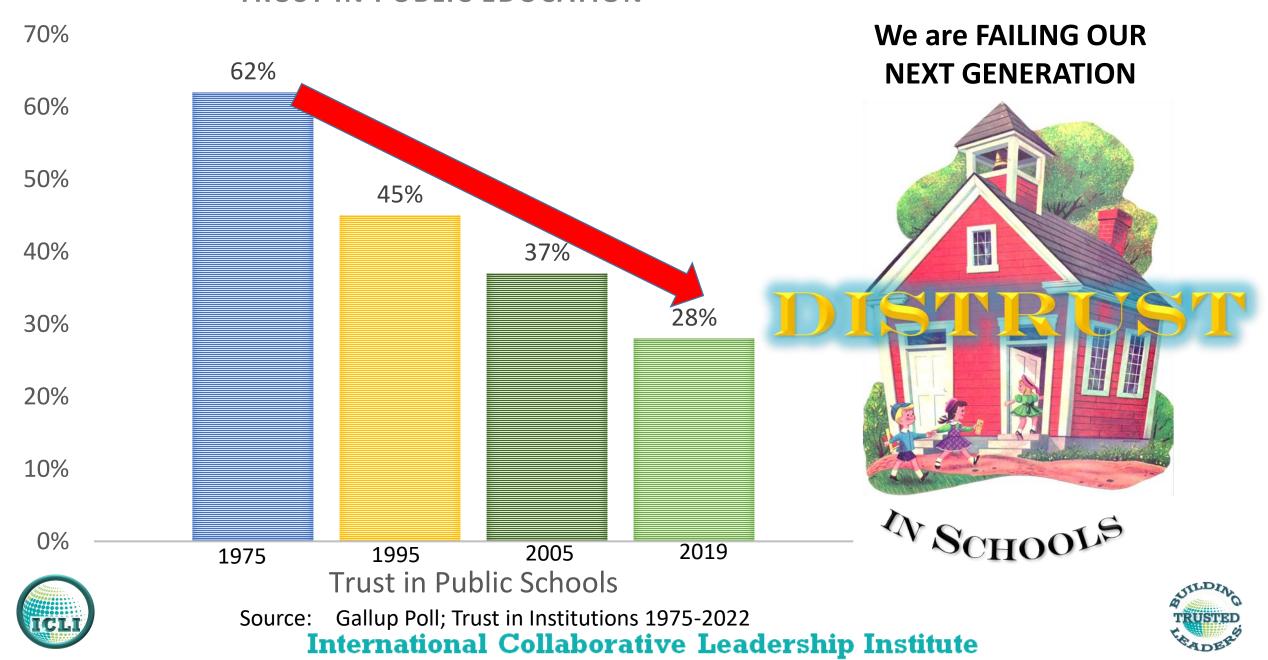
Small Business is one of the few Trusted Institutions in America

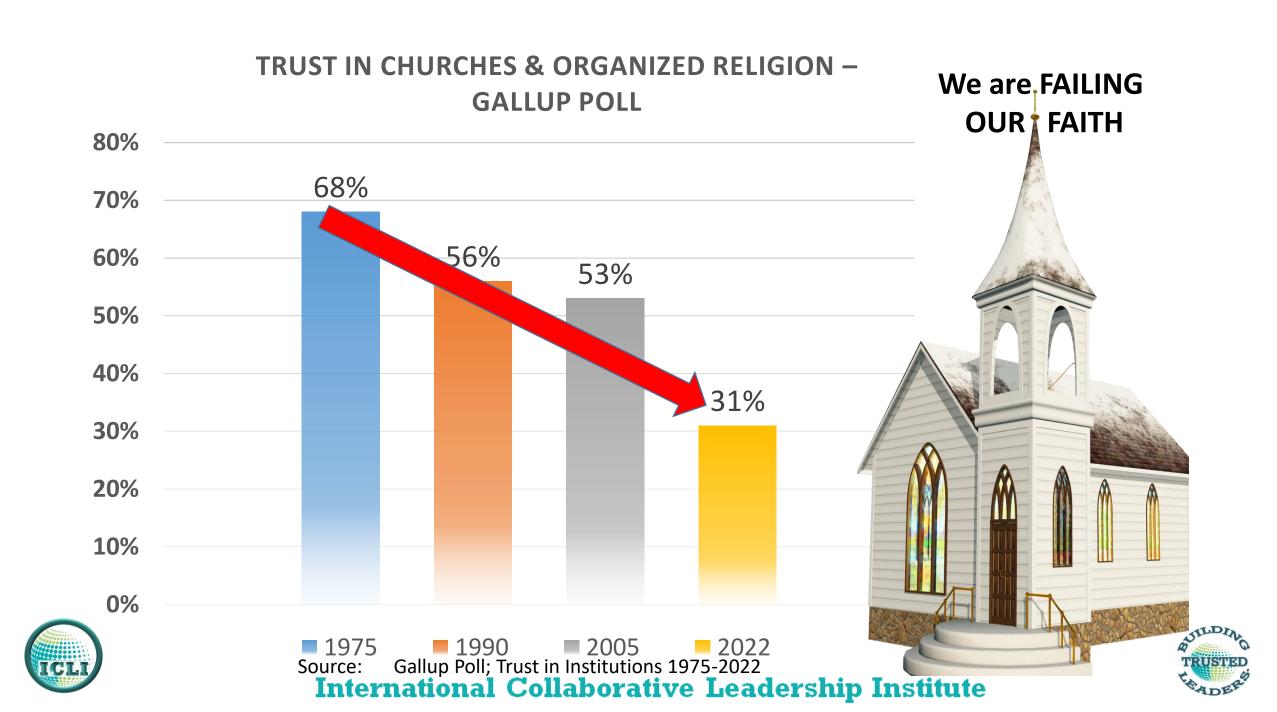


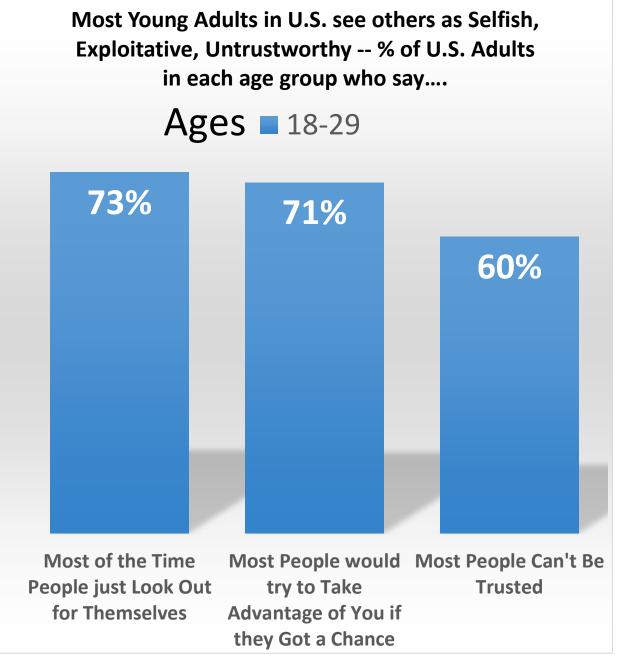
Trust in Small Business is 2-3 times higher than Big Business

International Collaborative Leadership Institute

TRUST IN PUBLIC EDUCATION





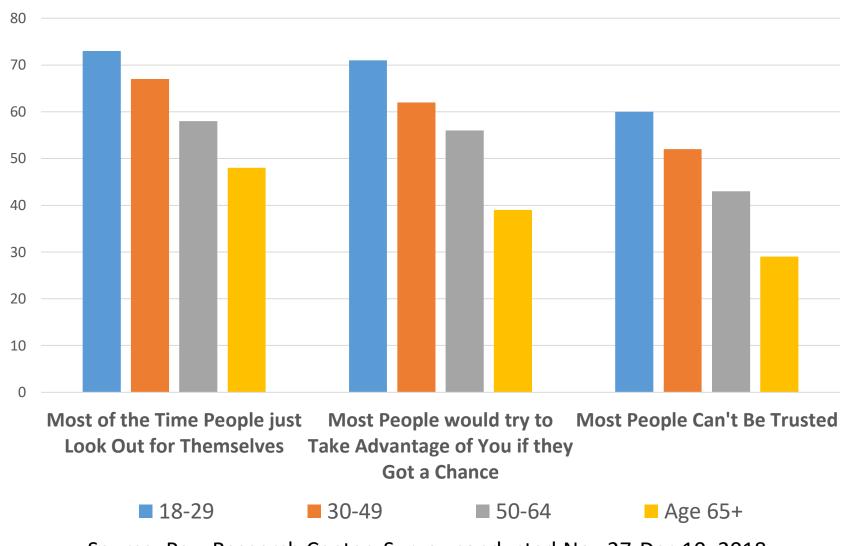








Most Young Adults in U.S. see others as Selfish, Exploitative, Untrustworthy -- % of U.S. Adults in each age group who say....







What are the Implications & Consequences?

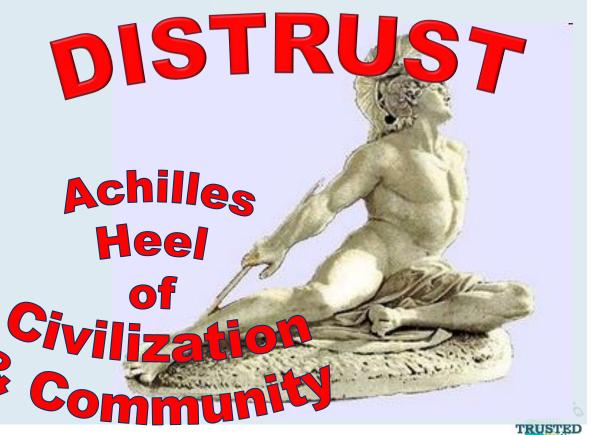
- Fear, Uncertainty, Doubt, Distrust, Divisiveness (FUDDD)
- Tribal Polarization & Hatred
- Intolerance & Discourteous Interaction
- Assumptions & Denial of Facts
- Manipulation & Conspiracy Theories
- Back Stabbing & Betrayal
- Excommunication & Character Assassination

TRUST DETERMINES THE COURSE OF HISTORY, THE DESTINIES OF NATIONS, AND THE FATE OF PEOPLE

-- Paul R. Lawrence, Professor,
Organization Behavior, Harvard Business School

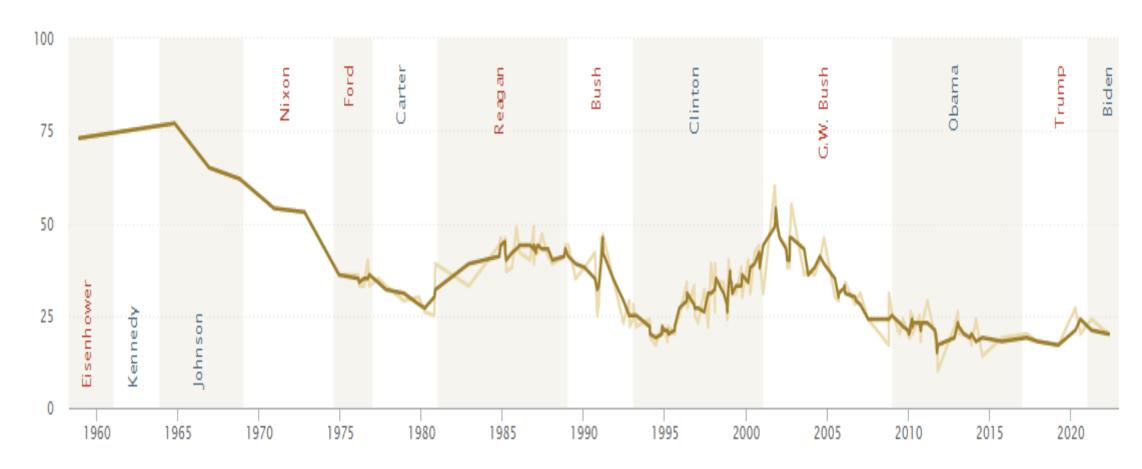
IT IS DISTRUST,
THE LACK OF CONFIDENCE,
MORE THAN ANYTHING
ELSE THAT DESTROYS
CIVILIZATION.
WE CAN KILL CIVILIZATION
BY CYNICISM JUST AS
EFFECTIVELY AS BY BOMBS.

-- Kenneth Clark, Civilization



Trust in Government 1958-2022

% who Trust Government Just About All the Time or Most of the Time

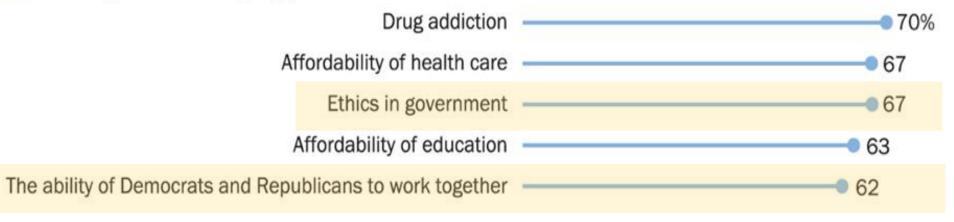






Collaboration Identified as Top Tier Problem by Americans

% of U.S. adults who say each is a "very big problem"



Note: This material combines findings from three separate surveys. Respondents who gave other answers or no answer are not shown. Source: Surveys conducted Sept. 24-Oct. 7, 2018, Nov. 27-Dec. 10, 2018, Feb. 19-March 4, 2019. "Trust and Distrust in America"

PEW RESEARCH CENTER

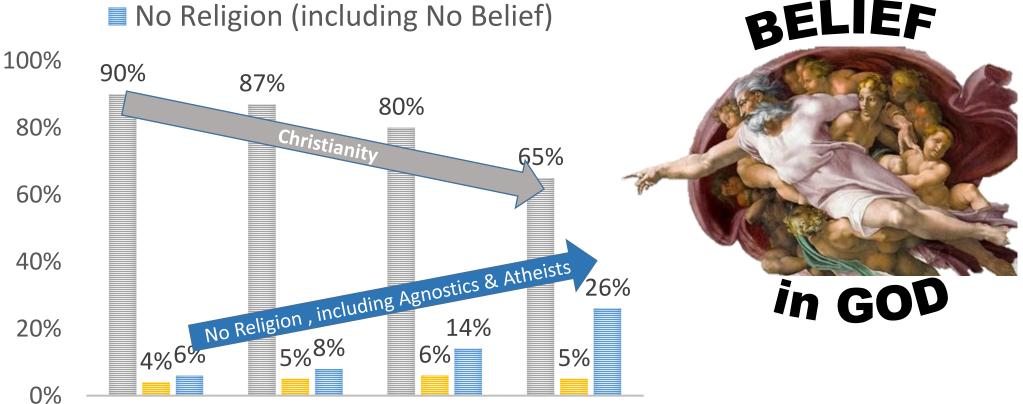




BELIEF IN GOD CHRISTIANITY LOSES GROUND

- Christian (all sects)
- Other Religions
- No Religion (including No Belief)

Belief in God has dropped by 25% in 40 years, while those with no religion, including agnostics & atheists, has quadrupled.





mid-1970s early 1990s early 2000s late 2010s

